



2026 Annual General Meeting of Shareholders Meb Corporation Public Company Limited

7 April 2026 at 14:30 hours

Convene the meeting through electronic media (E-AGM) only

Register by yourselves

Shareholders will be able to register through the system from 24 March 2026 at 9:00 hours onwards.

Granting Proxy (Recommended to grant proxy to Independent Director)

The shareholders must submit documents to the Company within 3 April 2026 via 2 channels as follows:

1) E-mail : comsec@meb.co.th

2) Register post

To : Company Secretary Office
 Meb Corporation Public Company Limited
 99/27 Software Park Building, 8th Flr., Moo 4, Chaengwattana Rd,
 Khlung Kluea, Pak Kret, Nonthaburi 11120
Tel. : 02-962-1699

It is recommended that the shareholders study the Guidance of E-AGM and Articles of Association regarding the Shareholders' Meeting (details as shown in Attachment 4).



Ref. MEB CS 04/2026

Subject: Invitation to the 2026 Annual General Meeting of Shareholders

9 March 2026

**To: Shareholders,
Meb Corporation Public Company Limited**

- Attachments: 1) Annual Report for the year 2025 (Form 56-1 One Report) in QR Code format which included the audited statement of financial position and statement of comprehensive income
- 2) Profiles of the nominated candidates for directors
 - 3) Profiles of the proposed auditors for the year 2026
 - 4) Guidance on electronic meeting (E-AGM) and articles of association of the Company related to shareholders' meetings
 - 5) Privacy policy regarding the general meeting of shareholders of Meb Corporation Public Company Limited
 - 6) Proxy Form A, Form B, and Form C
(Proxy Form B is recommended.)

The Board of Directors meeting of Meb Corporation Public Company Limited (the “**Company**”) resolved to convene the 2026 Annual General Meeting of Shareholders (the “**Meeting**”) on Tuesday 7 April 2026 at 14:30 hours **only through electronic media (“E-AGM”)** according to the Emergency Decree on Electronic Meetings B.E. 2563 (2020) and other related laws and regulations, to consider the following agenda:

Agenda 1: Acknowledgement of the Company’s 2025 performance

Facts and Rationales: The Company has summarized the Company’s performance in 2025 as provided in the 2025 Annual Report (Form 56-1 One Report) - Business and Performance (Details as shown in Attachment 1)

Board of Directors’ opinion: The Board proposed the Company’s performance of 2025 to the Meeting for consideration and acknowledgement.

Vote required: Voting is not required as this agenda is for shareholders’ acknowledgement.

Agenda 2: Approval of the audited financial statements for the year ended 31 December 2025

Facts and Rationales: To be in compliance with the Company’s Articles of Association and the Public Limited Companies Act, B.E. 2535 (as amended) (the “**PLC Act**”), the Company shall prepare a statement of financial position at the end of fiscal year ended 31 December 2025 which has been audited by an external auditor as provided in 2025 Annual Report (Form 56-1 One Report) (Details as shown in Attachment 1) which summarized as follows:

Statement of Financial Position and Profit and Loss for the year ended 31 December 2025

Unit : THB

Lists	Consolidated	The Company
Assets	1,983,627,153	1,861,458,861
Liabilities	407,173,097	342,403,407
Revenue from sale	2,121,689,979	1,961,643,206
Total revenue	2,160,564,530	2,013,036,015
Profit for the year ¹	403,664,501	418,739,197
Profit per share (THB/share) ²	1.35	1.40

Notes: ¹ Profit for the year attributable to owners of the parent

² Profit per share calculated from profit for the year attributable to owners of the parent

Board of Directors' opinion:

The Board recommends that the Meeting consider and approve the financial statements for the fiscal year ended 31 December 2025 which were reviewed by the Audit Committee and the Board of Directors and audited by the external auditor who expressed unqualified opinions as provided in the 2025 Financial Statements.

Vote required:

Simple majority of the shareholders present at the meeting and casting their votes.

Agenda 3: Approval of the profit allocation of funds as legal reserves and dividend payment for 2025 performance

Facts and Rationales:

According to the Section 116 of the PLC Act and the Company's Articles of Association no. 53, the Company shall allocate not less than five (5) percent of its annual net profits less the accumulated losses brought forward (if any) to a legal reserve until the legal reserve is not less than ten (10) percent of the registered capital. In addition, the Company has a policy to pay dividends to shareholders at least once a year, at a total rate of not less than 40% of the net profit from the Company's consolidated financial statements after deduction of corporate income tax and allocation of reserve funds as required by laws and regulations of the Company. The dividend payment must not exceed the retained earnings from the separate financial statements of the Company. However, the dividend payment may be less than the above rates depending on factors such as economic conditions, operating results and financial status, cash flow, working capital, investment plans and business expansion, liabilities, conditions and restrictions as stipulated in the Company's loan agreement and other appropriateness which the Board of Directors will carefully consider. The annual dividend payment must be approved by the shareholders' meeting, except for the interim dividend payment, in which the Board of Directors may approve from time to time when deemed appropriate, particularly when the Company has sufficient profit to do so. Whereby the Company will report the dividend payment at the next shareholders' meeting, given that such dividend must not contradict or be inconsistent with the law.

Comparison of the rate of dividends from the results of operations in the year 2025 to the preceding year is as follows:

Details of dividend payment	Year 2025	Year 2024
Consolidated net profit (THB) ¹	403,664,501	440,076,644
Paid-up share capital (shares)	300,000,000	300,000,000
Annual dividend (including special dividend) (THB/share)	1.10	1.10
Annual dividend amount (THB)	330,000,000	330,000,000
Dividend payout ratio ¹ (%)	81.8	75.0

Note : 1 Profit for the year attributable to owners of the parent

Board of Directors' opinion:

The Board recommends the Meeting to consider as follows:

1. Acknowledge that as of 31 December 2025, the Company has already set aside legal reserve at the amount required by law of THB 15,000,000.
2. Approval of the dividend payment for 2025 performance at THB 1.10 per share, totaling to THB 330,000,000 (including special dividend) which is higher than the Company's dividend policy. The Record Date for the right to receive dividend would fall on 17 April 2026, and the dividend would be paid on 5 May 2026. However, the right to receive dividend is not confirmed until being approved by the 2026 Annual General Meeting of Shareholders.

Vote required:

Simple majority of the shareholders present at the meeting and casting their votes.

Agenda 4: Approval of the appointment of directors in place of those retired by rotation in 2026

Facts and Rationales:

According to the Company's Articles of Association, at every annual general meeting of shareholders, one-third of the directors shall retire. If the number of directors cannot be divided into three parts, the number of directors closest to one-third shall retire. The directors retiring from office in the first and second year after registration of the Company shall be determined by drawing lots. For subsequent years, the directors who have held office longest shall retire and the directors retiring may be re-elected. In 2026, there are 4 directors to be retired by rotation in this meeting as follows:

- | | | |
|------------------------|--------------|----------------------|
| 1. Dr. Ton | Chirathivat | Director |
| 2. Mrs. Monthira | Huayhongtong | Director |
| 3. Ms. Somsri | Ruchdaponkul | Independent Director |
| 4. Asst. Prof. Dr. Arm | Tungnirun | Independent Director |

In this regard, the Company has invited the shareholders to nominate directors in advance via the Company's website from 1 December 2025 to 15 January 2026 which none of shareholders nominate directors to the Company.

The Nomination and Remuneration Committee had undertaken the nomination process by considering persons who have qualifications as stipulated in the Charter of the Company's Directors in accordance with the law, relevant law, and suitable for the business of the Company. In case of nominating independent directors, the nominating directors must have the qualifications stipulated

by law and for the case of nominating same independent directors back to terms, the nominating directors must not hold an independent director position for more than 9 years. Ms. Somsri Ruchdaponkul and Asst. Prof. Dr. Arm Tungnirun are independent directors, having qualifications which meet all the requirements of Company's independent director definition and the qualifications under the relevant law. They are able to give opinion independently.

The Nomination and Remuneration Committee (excluding director who was retired by rotation) had undertaken the nomination process thoroughly as mentioned, thus, had nominated the extension of 4 directors for another term. (Details as shown in Attachment 2)

Board of Directors' opinion:

The Board (excluding those retired by rotation) considered the qualifications of each aforementioned director thoroughly, it was found that all 4 retiring directors have qualifications as stipulated in the Charter of the Company's Directors in accordance with the law, relevant law, and suitable for the business of the Company and the person who will be nominated as an independent directors have the qualifications under the relevant law. The Board agreed with the proposal made by the Nomination and Remuneration Committee to recommend that the Meeting re-appoint all 4 retiring directors to retain office for another term as follows:

- | | | | |
|----|---------------------|--------------|----------------------|
| 1. | Dr. Ton | Chirathivat | Director |
| 2. | Mrs. Monthira | Huayhongtong | Director |
| 3. | Ms. Somsri | Ruchdaponkul | Independent Director |
| 4. | Asst. Prof. Dr. Arm | Tungnirun | Independent Director |

Vote required:

Simple majority of the shareholders present at the meeting and casting their votes. The directors will be considered and appointed individually.

Agenda 5: Approval of the remuneration for the Board of Directors for 2026

Facts and Rationales:

According to the Company's Articles of Association, directors are eligible to receive remuneration in the forms of monetary, meeting allowance, gratuity, bonus, or any other forms of remuneration as the shareholders' meeting considers to be appropriate for the duty of the Board of Directors.

In this regard, the Nomination and Remuneration Committee had considered and determined the remuneration for the Board of Directors based on the suitability in various respects and compared with the remuneration of other companies within the same industry. The Nomination and Remuneration Committee deemed it appropriate to recommend the Board to propose the shareholders to consider and approve the remuneration for the Board of Directors and sub-committees for 2026 at the same rate as last year in an amount not exceeding THB 4 million.

Board of Directors' opinion:

The Board considered and agreed with the proposal made by the Nomination and Remuneration Committee to recommend the Meeting to approve 2026 remunerations for the Board and sub-committees at the same rate as last year in an amount not exceeding THB 4 million. The remunerations include quarterly remuneration, meeting allowances and bonus (if any) as follow:

	Year 2026 (proposed)	Year 2025	Increase/ (Decrease)
Remuneration (THB/Year)	4,000,000	4,000,000	-
Quarterly Remuneration (THB/Quarter)			
Chairman of the Board	52,000	52,000	-
Chairman of the Audit Committee	52,000	52,000	-
Director	32,000	32,000	-
Meeting allowance (THB/Meeting/ Person)			
<u>Board of Directors</u>			
Chairman of the Board	30,000	30,000	-
Non-Executive Director	20,000	20,000	-
<u>Audit Committee</u>			
Chairman of the Audit Committee	35,000	35,000	-
Member of the Audit Committee	30,000	30,000	-
<u>Executive Committee</u>			
Chairman of the Executive Committee	20,000	20,000	-
Member of the Executive Committee (excluding executive director)	16,000	16,000	-
<u>Nomination and Remuneration Committee</u>			
Chairman of the Nomination and Remuneration Committee	20,000	20,000	-
Member of the Nomination and Remuneration Committee (excluding executive director)	16,000	16,000	-
<u>Risk Management Committee</u>			
Chairman of the Risk Management Committee	20,000	20,000	-
Member of the Risk Management Committee (excluding executive director)	16,000	16,000	-

Note : Director who holds the position of executive shall not receive meeting allowance.

In this regard, the Company may consider the other compensation, such as bonuses or other benefits, to the directors by requiring the Board of Directors to determine the details and conditions. Thus, the total remuneration payment must not exceed the remuneration budget that requested for approval.

Other benefits : None of other benefits for year 2026 (proposed year) and year 2025

Vote required:

Not less than two-thirds of the total number of votes of the shareholders present at the meeting.

Agenda 6: Approval of the appointment of the external auditors and determination of the audit fees for the year 2026

Facts and Rationales:

The PLC Act prescribes that the annual general meeting of shareholders shall consider and approve an appointment of an auditor and determine the remuneration of the auditor of the company every year. In this regard, the Audit Committee had considered and agreed to appoint the auditor, determined the audit fee which it deemed to be appropriate. Also, the proposed auditors have no relationship or conflict of interest with the Company, subsidiaries, executives, major shareholders or person related to the said parties which independent in auditing and recommending the Company's

financial statements. Thus, it was recommended that the Board of Directors to propose the appointment of the auditor and approve the audit fee of the Company for year 2026 to the Shareholders Meeting and acknowledge the audit fee for the 2026 financial statements of subsidiaries, which will be audited by PricewaterhouseCoopers ABAS Limited.

Board of Directors' opinion:

The Board considered and agreed with the proposal made by the Audit Committee and recommended the Meeting to consider,

- To consider and appoint PricewaterhouseCoopers ABAS Limited as the external auditor and appoint

1. Ms. Wanvimol Preechawat Certified Public Accountant No. 9548 and/or
2. Ms. Amornrat Pearmpoonvatanasuk Certified Public Accountant No. 4599 and/or
3. Ms. Tithinun Vankeo Certified Public Accountant No. 9432

any of the above officers from PricewaterhouseCoopers ABAS Limited be the external auditor to the Company and express opinions on the financial statements of the Company and its subsidiaries for the year 2026. In the event that the auditors mentioned above are unable to perform their duties, PricewaterhouseCoopers ABAS Limited shall assign other auditors of PricewaterhouseCoopers ABAS Limited and certified by SEC to audit the Company's account and express opinion on the Company's financial statement in place of them (Profiles of the proposed auditors as shown in Attachment 3).

- To consider and approve the audit fee for the audit of the 2026 financial statements and the review of the quarterly financial statements and the consolidated financial statements totaling THB 1,200,000, excluding non-audit fee

	Year 2026 (proposed)	Year 2025	Increase / (Decrease)
1. Audit fee for the audit of the 2026 financial statements and the review of the quarterly financial statements and the consolidated financial statements of the Company (THB)	1,200,000	1,200,000	-
2. Non-audit fee	Paid as incurred	-	-
Total	1,200,000	1,200,000	-

- To acknowledge the audit fee for the 2026 financial statements of subsidiaries totaling THB 443,900

	Year 2026 (proposed)	Year 2025*	Increase / (Decrease)
Audit fee for the 2026 financial statements of subsidiaries (THB)	443,900	460,000	(16,100)

Note: In 2025, the Company had a new subsidiary, namely Incognito Lab Co., Ltd.

Vote required:

Simple majority of the shareholders present at the meeting and casting their votes.

Agenda 7: Other matters (if any)

In this regard, the Company has invited the shareholders to propose agenda and nominate directors in advance via the Company's website from 1 December 2025 to 15 January 2026 which none of shareholders proposed agenda or nominate directors to the Company.

It is recommended that the shareholders shall study the guidance of E-AGM and Articles of Association regarding the Shareholders' Meeting (details as shown in Attachment 4). If shareholders have any queries, please submit the questions regarding the Meeting agenda prior to the Meeting via email: comsec@mcb.co.th

Therefore, the Company hereby invites all shareholders to attend the 2026 Annual General Meeting of Shareholders per the above date and time **which is convened through electronic only**. Registration for E-AGM will be opened in advance via the Inventech Connect (e-Registration) system from 24 April 2026 at 9:00 hours onwards.

Please be informed accordingly,

Yours sincerely,

- *Piya Nguiakaramahawongse* -

(Mr. Piya Nguiakaramahawongse)

Chairman

Mcb Corporation Public Company Limited

Annual Report 2025 (Form 56-1 One-Report)

Scan QR Code or click on the link below.



<https://www.meb.co.th/en/investor-relations/document/annual-reports>

Profiles of the Nominated Candidates for the Election as Directors



1. Dr. Ton Chirathivat (Authorized Director)

Age : 46 Years

Position : Director and member of the Executive Committee

Date of Appointment : 2 September 2022 – Present (total 3 years and 3 months) (directorship tenure from the date on which the Company registered as a public limited company)

Education : - Doctor of Psychology (Psy.D) in Business Psychology, Chicago School of Professional Psychology, USA
 - Bachelor in Psychology and Mathematics, William & Mary University, USA

Training organized by Thai Institute of Directors Association (IOD) : - Director Certification Program (DCP) 309/2021

Director/Executive Positions in Other Listed Companies : - None -

Position in Other Company/Organization/Institution : 3 companies

Holding a Position in Business of the Same Nature and in Competition with the Company : - None -

Shareholdings (Ordinary Shares) : - Held personally: 0.011% of total shares
 - Held by spouse or minor children: None
 (as of 30 December 2025)

Family Relationship among Directors and Executives : - None -

2025 Meeting attendance	: Annual General Meeting of Shareholders 2025	1/1
	The Board of Directors Meeting	5/5
	The Executive Committee Meeting	9/11

Experiences :

- 2025 – Present Director, Incognito Lab Co., Ltd
- 2022 – Present President of The 1 and Omnichannel, Central Retail Vietnam EB Services Company Limited (Vietnam)
- 2520 – Present Director, Central People Development Center Co., Ltd.

Experiences (Continue) :

2018 – 2023 President, The 1 Central Co., Ltd.

2017 – 2018 Head of Customer Strategy, Central Group of Companies Co., Ltd.

2015 – 2017 Head of Commercial, COL Public Company Limited

Profiles of the Nominated Candidates for the Election as Directors



2. Mrs. Monthira Huayhongtong (Authorized Director)

Age : 54 Years

Position : Director and Chairperson of the Risk Management Committee

Date of Appointment : 2 September 2022 – Present (total 3 years and 3 Months) (directorship tenure from the date on which the Company registered as a public limited company)

Education

- : - Master in Financial Business Management, University of Wisconsin-Milwaukee, USA
- Bachelor's Degree in Accounting, Chulalongkorn University

Training organized by Thai Institute of Directors Association (IOD)

- : - Director Accreditation Program (DAP) class 194/2019

Other Training organized by Thai Institute of Directors Association (IOD)

- Risk Management Program for Corporate Leader (RCL) class 40/2025
- Hot issue for Director – Empowering Boards: Enhancing Governance, Standards, and Financial Insights class 2/2024
- Board Orientation for New Listed Companies: "Sustainability of Business Based on Good Corporate Governance" 2024

Other Training

- : - SET Sustainability Forum 1/2025 – Strengthening Market Confidence Through Audit Excellence
- TFAC's Accounting Professions Summit 2024 Strengthening Relations Between the Federation of Accounting Professions and Six Associations on the Topic "Future of Accounting Professions"
- Update TFRS for PAEs 2024 Course
- Certificate of Digital Accountant, Course 5, Class 1/2024
- Certificate of Digital Accountant Course 4, Class 1/2024

Director/Executive Positions in Other Listed Companies

- : - None -

Position in Other Company/Organization/Institution

- : 78 companies

Holding a Position in Business of the Same Nature and in Competition with the Company

- : - None -

Shareholdings (Ordinary Shares) : - Held personally: 0.014% of total shares
 - Held by spouse or minor children: None
 (as of 30 December 2025)

Family Relationship among Directors and Executives : - None -

2025 Meeting attendance	:	Annual General Meeting of Shareholders 2025	1/1
		The Board of Directors Meeting	5/5
		The Risk Management Committee Meeting	4/4

Experiences :

2024 – Present Director, Scene Zone Co., Ltd.
 2024 – Present Director, Central Tham Social Enterprise Co., Ltd.
 2024 – Present Director, Central Finest Training Co., Ltd.
 2024 – Present Director, Paton 4 Co., Ltd.
 2024 – Present Director, Central Marketing Group Intertrade Co., Ltd.
 2024 – Present Director, Suan Na Kluea Co., Ltd.
 2024 – Present Director, CDS Riverside Co., Ltd.
 2024 – Present Director, CDS Riverside Co., Ltd.
 2024 – Present Director, Cha-Am Seaview Co., Ltd.
 2024 – Present Director, South Coast Resort Co., Ltd.
 2024 – Present Director, Robinson Sukhumvit Co., Ltd.
 2024 – Present Director, Central Food Retail Ratchada Co., Ltd.
 2024 – Present Director, Central Garment Factory Co., Ltd.
 2024 – Present Director, Central Group of Companies Co., Ltd.
 2024 – Present Director, Central Condominium Co., Ltd.
 2024 – Present Director, Project Phatana Co., Ltd.
 2024 – Present Director, Sangsun Business Co., Ltd.
 2024 – Present Director, Infinity Asset Co., Ltd.
 2024 – Present Director, Tee Nee Wongsawang Co., Ltd.
 2024 – Present Director, Tee Nee Khon Kaen Co., Ltd.
 2024 – Present Director, Prin Intertrade Co., Ltd.
 2024 – Present Director, Khao Lak Hotel Development Co., Ltd
 2024 – Present Director, Robinson Ratchada Co., Ltd.
 2024 – Present Director, Robinson Nakarin Co., Ltd.
 2024 – Present Director, PB Logistic Co., Ltd.
 2024 – Present Director, Three Plus Services Co., Ltd.
 2024 – Present Director, Textral Textiles Co., Ltd
 2024 – Present Director, OfficeMate Logistics Co., Ltd.
 2024 – Present Director, Future Plus Co., Ltd.
 2024 – Present Director, CR Udonthani (Thailand) Co., Ltd
 2024 – Present Director, Central Pet n Me Co., Ltd.
 2024 – Present Director, Central Group Online Co., Ltd.
 2024 – Present Director, Central Embassy Hotel Co., Ltd.
 2024 – Present Director, CE Residence (Thai) Co., Ltd.
 2024 – Present Director, At Pipeli Co., Ltd.
 2024 – Present Director, Chirathivat Co., Ltd.

Experiences (Continue) :

- 2024 – Present Director, Dining Sensations Co., Ltd.
- 2024 – Present Director, Ploen Ruedee Co., Ltd.
- 2024 – Present Director, Central Food Wholesale Co., Ltd.
- 2024 – Present Director, Din Na Fa Mai Co., Ltd.
- 2024 – Present Director, Paton 3 Co., Ltd.
- 2024 – Present Director, Paton 2 Co., Ltd.
- 2024 – Present Director, Paton 1 Co., Ltd.
- 2024 – Present Director, Vivify Co., Ltd.
- 2024 – Present Director, CDS Holding Co., Ltd.
- 2024 – Present Director, Baan Plernpit Co., Ltd.
- 2024 – Present Director, Central Supermarket Co., Ltd.
- 2024 – Present Director, Central Payment Co., Ltd.
- 2024 – Present Director, Mass Concept Co., Ltd.
- 2024 – Present Director, Central People Development Co., Ltd.
- 2024 – Present Director, Bangna Department Store Co., Ltd.
- 2024 – Present Director, C.R.G. Services Co., Ltd.
- 2024 – Present Director, CDF Holding Co., Ltd.
- 2024 – Present Director, Central Dutyfree Shops Co., Ltd.
- 2024 – Present Director, Overseas Fashions Co., Ltd.
- 2024 – Present Director, CRC Property Co., Ltd.
- 2023 – Present Director, Kring Kring Co., Ltd.
- 2023 – Present Director, Hytexts Interactive Co., Ltd.
- 2023 – Present Director, Central Department Store Co., Ltd.
- 2023 – Present Director, PBHD Co., Ltd.
- 2023 – Present Director, Power Buy Co., Ltd.
- 2023 – Present Director, CRC Sports Co., Ltd.
- 2023 – Present Director, Capital C Co., Ltd.
- 2023 – Present Director, CRC Thai Watsadu Co., Ltd.
- 2023 – Present Director, Central Food Minimarket Co., Ltd.
- 2023 – Present Director, SSHD Co., Ltd.
- 2023 – Present Director, CR (Thailand) Co., Ltd.
- 2023 – Present Director, Cenergy Innovation Co., Ltd.
- 2023 – Present Director, B2S Co., Ltd.
- 2023 – Present Director, Central Food Retail Co., Ltd.
- 2023 – Present Director, MP Synergy Co., Ltd.
- 2023 – Present Director, Suthada Construction Co., Ltd.
- 2027 – Present Director, Head of Finance & Accounting – Shared Service, Harng Central Department Store Co., Ltd.
- 2016 – Present Director, AMP Group Co., Ltd.
- 2014 – Present Director, RIS Co., Ltd.
- 2004 – Present Director, AMC Medical Supply Co., Ltd.
- 2003 – Present Director, Suphan Cement Co., Ltd.
- 2000 – Present Director, Accom Solution Co., Ltd.
- 2020 – 2022 Director, OfficeMate (Thailand) Co., Ltd.

Profiles of the Nominated Candidates for the Election as Independent Directors**3. Ms. Somsri Ruchdaponkul****Age** : 61 Years**Position** : Independent Director, Chairperson of the Audit Committee, and member of the Risk Management Committee**Date of Appointment** : 2 September 2022 – Present (total 3 years and 3 Months) (directorship tenure from the date on which the Company registered as a public limited company)**Education**

- : - Master of Business Administration in Accounting, University of the Thai Chamber of Commerce
- Bachelor's Degree in Accounting, Bangkok University

Training organized by Thai Institute of Directors Association (IOD)

- : - Director Certification Program (DAP) class 179/2013
- Advanced Audit Committee Program (AACP) class 45/2022

Other Training organized by Thai Institute of Directors Association (IOD)

- : - Hot issue for Director – Empowering Boards: Enhancing Governance, Standards, and Financial Insights class 3/2024

Other Training

- : - SET Sustainability Forum 1/2568 – Strengthening Market Confidence Through Audit Excellence
- National Defense Course (NDC), class 62, National Defense College of Thailand, National Defence Studies Institute
- Executive Program in Tourism Management, class 3, Tourism Authority of Thailand
- Top Executive Program in Commerce and Trade (TEPCoT), class 11/2018, Institute of Trade Studies
- Capital Market Academy Leadership Program (CMA), class 23/2016, Capital Market Academy
- TLCA Executive Development Program (EDP), class 7/2011, The Stock Exchange of Thailand
- Chief Financial Officer Certification Program, class 10/2009, Federation of Accounting Professions of Thailand

Director/Executive Positions in Other Listed Companies

- : 1 company
- 2022 – Present Independent Director, Chairperson of the Audit Committee, and member of the Nomination and Remuneration Committee, Netbay Public Company Limited
(Appointed Chairman of the Audit Committee and member of the Remuneration Committee on 8 October 2024)

Position in Other Company/Organization/Institution

- : 2 companies

Holding a position in a business of the same nature and in competition with the Company : - None -

Shareholdings (Ordinary Shares) : - Held personally: 0.014% of total shares
 - Held by spouse or minor children: None
 (as of 30 December 2025)

Family Relationship among Directors and Executives : - None -

2025 Meeting attendance	:	Annual General Meeting of Shareholders 2025	1/1
		The Board of Directors Meeting	5/5
		The Audit Committee Meeting	4/4
		The Risk Management Committee Meeting	4/4

Experiences :

- 2025 – Present Director, TKI Trading Co., Ltd.
- 2025 – Present Director, TKI Perpetual Co., Ltd.
- 2022 – Present Independent Director, Chairman of the Audit Committee, and member of the Nomination and Remuneration Committee, Netbay Public Company Limited
- 2022 – 2023 Independent Director and member of the Audit Committee, FN Factory Outlet Public Company Limited
- 1998 – 2022 Vice President of Finance and Vice President of Corporate Governance & Company Secretary, Minor International Public Company Limited
- 2017 – 2022 Director, Minor Hotel Group Limited
- 2015 – 2022 Director and Treasurer, Minor Foundation
- 2006 – 2022 Director and Treasurer, Golden Triangle Elephant Foundation

Information related to independent director:

- (1) Holding the position of independent director in the past not over 9 years.
- (2) Conflict of interest with the Company, subsidiaries, associate, or juristic person which may have conflict of interest in the past 2 years.
 - Not being a director who takes part in the management of the company, employee, staff member or advisor who receives a salary.
 - Not being a professional service provider (i.e., auditor or legal advisor).
 - Not having significant business relationship which may limit the independent judgement (i.e., purchase/sell raw materials/ products/ services or borrowing/lending money).

Profiles of the Nominated Candidates for the Election as Independent Directors



4. Asst. Prof. Dr. Arm Tungnirun

Age : 39 Years

Position : Independent Director, member of the Audit Committee Member, and Chairman of the Nomination and Remuneration Committee

Date of Appointment : 2 September 2022 – Present (total 3 years and 3 Months) (directorship tenure from the date on which the Company registered as a public limited company)

Education

- : - Doctor of the Science of Law (JSD) Stanford University, USA
- Master of the Science of Law (JSM) Stanford University, USA
- Master of Laws (LL.M.) Harvard Law School, USA
- Bachelor of Laws (LL.B.) Peking University, People's Republic of China

Training organized by Thai Institute of Directors Association (IOD)

- : - Director Accreditation Program (DAP) class 194/2022
- Advanced Audit Committee Program (AACP) class 45/2022

Director/Executive Positions in Other Listed Companies

- : - None -

Position in Other Company/Organization/Institution

- : 3 organization and 1 company

Holding a position in a business of the same nature and in competition with the Company

- : - None -

Shareholdings (Ordinary Shares) (as of 30 December 2025)

- : - Held personally: 0.014% of total shares
- Held by spouse or minor children: None

Family Relationship among Directors and Executives

- : - None -

2025 Meeting attendance

- | | |
|---|-----|
| : Annual General Meeting of Shareholders 2025 | 1/1 |
| The Board of Directors Meeting | 5/5 |
| The Audit Committee Meeting | 4/4 |
| The Nomination and Remuneration Committee | 2/2 |

Experiences :

- 2026 – Present Committee Member, International Institute for Trade and Development
(Public Organization)
- 2525 – Present Director, Srichand United Dispensary Co., Ltd.
- 2524 – Present Committee Member, Science, Research and Innovation Promotion Committee,
Thailand Science Research and Innovation (Public Organization)
- 2563 – Present President, Chinese Studies Center, Institute of Asian Studies, Chulalongkorn
University
- 2011 – Present Lecturer, Faculty of Law, Chulalongkorn University
- 2020 – 2025 Associate Dean, Faculty of Law, Chulalongkorn University

Information related to independent director :

- (1) Holding the position of independent director in the past not over 9 years.
- (2) Conflict of interest with the Company, subsidiaries, associate, or juristic person which may have conflict of interest in the past 2 years.
 - Not being a director who takes part in the management of the company, employee, staff member or advisor who receives a salary.
 - Not being a professional service provider (i.e., auditor or legal advisor).
 - Not having significant business relationship which may limit the independent judgement (i.e., purchase/sell raw materials/ products/ services or borrowing/lending money).

Profiles of the proposed Auditors for the year 2025
PricewaterhouseCoopers ABAS Limited

1. Ms. Wanvimol Preechawat	
CPA No.	9548
Education	<ul style="list-style-type: none"> - Master of Business Administration (MBA), Chulalongkorn University - Bachelor Degree in Accountancy, Kasetsart University - Authorised Auditor of The Securities and Exchange Commission, Thailand
Experience	<ul style="list-style-type: none"> - An audit partner at PricewaterhouseCoopers ABAS Limited. - Responsible for auditing clients in various industries, including public and private companies in Thailand and multinational companies in a number of industries including retail, energy and utility and manufacturing business - Experienced in providing consultation on accounting for business acquisitions and preparing financial statements in accordance with International Financial Reporting Standards (IFRS). - Work as auditor since 2004.
No. of years certified on the Company's financial statements and its subsidiaries	1 year

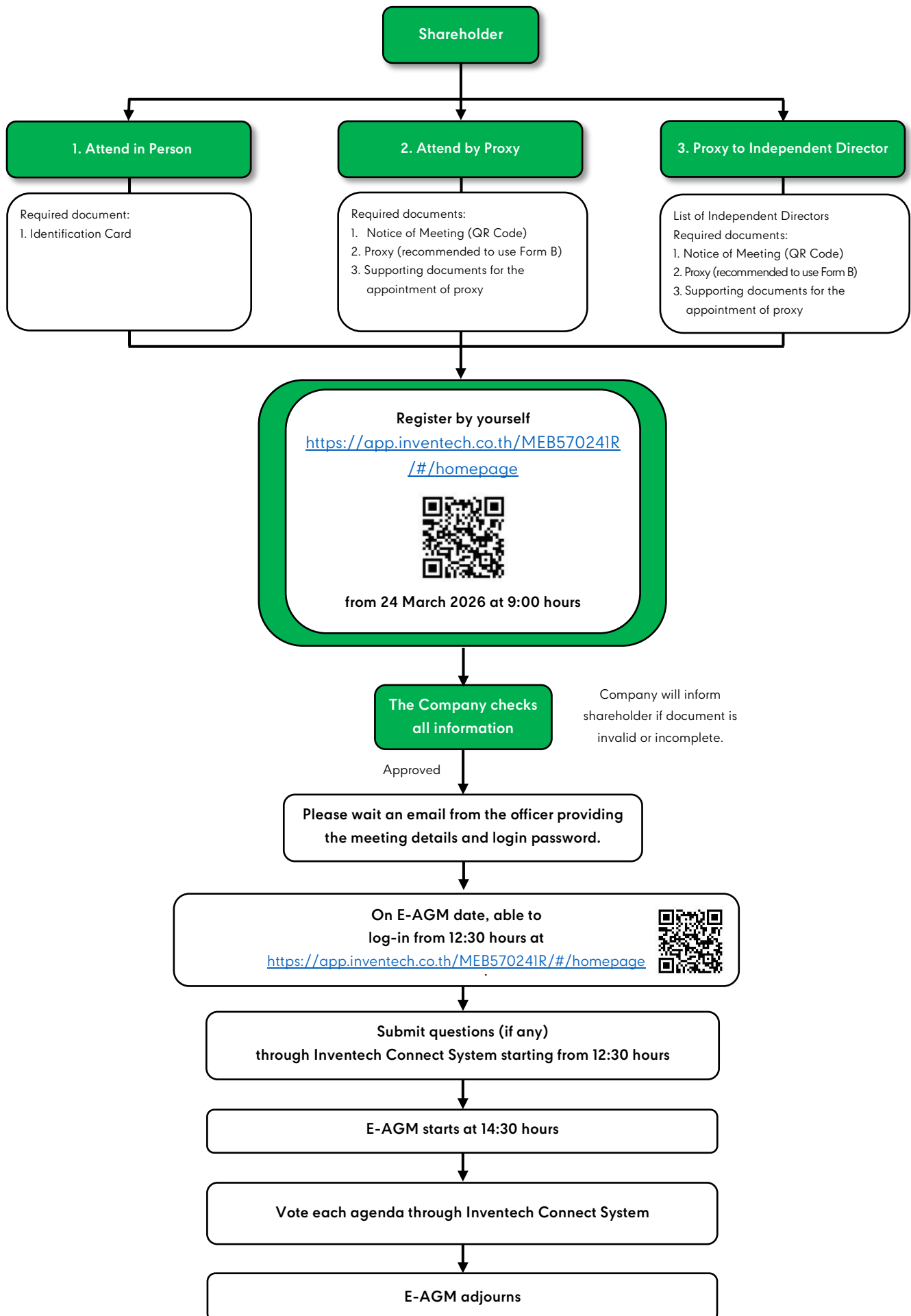
Profiles of the proposed Auditors for the year 2025
PricewaterhouseCoopers ABAS Limited
(continue)

2. Ms. Amornrat Pearmpoonvatanasuk	
CPA No.	4599
Education	<ul style="list-style-type: none"> - Master Degree in Accountancy, Chulalongkorn University - Bachelor Degree in Accountancy, Chulalongkorn University - Authorised Auditor of The Securities and Exchange Commission, Thailand
Experience	<ul style="list-style-type: none"> - An audit partner at PricewaterhouseCoopers ABAS Limited. - Experienced in auditing and providing consulting services to numerous private and public companies across various industries, including energy, power, mining and manufacturing and distribution business. - Auditor for several companies listed on the Stock Exchange. - Work as auditor since 1993
No. of years certified on the Company's financial statements and its subsidiaries	None

Profiles of the proposed Auditors for the year 2025
PricewaterhouseCoopers ABAS Limited
(continue)

3. Ms. Tithinun Vankeo	
CPA No.	9432
Education	<ul style="list-style-type: none"> - Master of Business Administration (MBA), Chulalongkorn University - Bachelor Degree in Accountancy, Chulalongkorn University - Authorised Auditor of The Securities and Exchange Commission, Thailand
Experience	<ul style="list-style-type: none"> - An audit partner at PricewaterhouseCoopers ABAS Limited. - Experienced in auditing and providing consulting services to numerous private and public companies across various industries, including real estate, retail, energy, and consumer goods. - Auditor for several companies listed on the Stock Exchange. - Work as auditor since 2003
No. of years certified on the Company's financial statements and its subsidiaries	None

Procedures for attending 2026 Annual General Meeting of Shareholders



Attending 2026 Annual General Meeting of Shareholders

1. Document for registration and Appointment of Proxy

1.1 **In case the shareholder is present at the meeting in person** use the following documents

- Individual shareholder with Thai nationality
 - 1) Citizen Identification card or passport
- Individual shareholder with foreign nationality
 - 1) Notice of Meeting (QR Code)
 - 2) Shareholder’s certificate of alien registration or passport or document used in lieu of passport.

In case of change of first name or surname, evidence verifying such change shall be presented.

1.2 **In case the shareholder is present at the meeting by proxy**

- The shareholders can appoint any person to be their proxies as they wish.
- **Shareholders are recommended to appoint an independent director as their proxies** by specifying any one of the following independent directors:

Name	Age (years)	Positions	Address	Special conflict of interest in the proposed agenda
1. Mr. Khemajit Choomwatana	56	Independent Director / member of the Audit Committee	Meb Corporation Public Company Limited 99/27 Software Park Building 8 th Floor, Chaengwattana Rd., Khlung kluea, Pak Kret, Nonthaburi 11120	No special conflict of interest in any Agenda
2. Asst. Prof. Dr. Krit Pattamaroj	45	Independent Director / member of the Audit Committee	Chaengwattana Rd., Khlung kluea, Pak Kret, Nonthaburi 11120	No special conflict of interest in any Agenda

Remarks: Independent director is the person who fully qualified and independent as determined by the Board of Directors’ charter which is stricter than the guideline of the Securities and Exchange Commission which showed in the qualification and profiles of the independent directors in Section 8.1.1.1 and Enclosure 1 of Form 56-1 One Report

Appointment of Proxy use the following documents.

- Individual shareholder with Thai nationality
 - 1) Notice of Meeting (QR Code)
 - 2) Proxy Form A or Form B
 - 3) Photocopy of the shareholder’s citizen identification card or civil servant identification card or passport which are certified true and correct by the shareholder.
 - 4) Photocopy of proxy’s citizen identification card, driving license or civil servant identification card or passport (in case of foreign person) which are certified true and correct by the proxy.
- Individual shareholder with foreign nationality
 - 1) Notice of Meeting (QR Code)
 - 2) Proxy Form A or Form B
 - 3) Photocopy of the shareholder’s certificate of alien registration or passport or document used in lieu of passport which are certified true and correct by the shareholder.
 - 4) Photocopy of proxy’s citizen identification card, driving license or civil servant identification card or passport (in case of foreign person) which are certified true and correct by the proxy.

- Shareholder is a juristic person registered in Thailand.
 - 1) Notice of Meeting (QR Code)
 - 2) Proxy Form A or Form B
 - 3) Photocopy of citizen identification card or civil servant identification card of the authorized director(s) which are certified true and correct by the authorized director(s) power to bind such juristic person.
 - 4) Photocopy of Certification Document issued by Ministry of Commerce or competent authority issued no longer than 1 year which certified true and correct by the authorized director(s) power to bind such juristic person.
 - 5) Photocopy of proxy's citizen identification card, driving license or civil servant identification card or passport (in case of foreign person) which are certified true and correct by the proxy.
- Shareholder is a juristic person registered in a foreign country.
 - 1) Notice of Meeting (QR Code)
 - 2) Proxy Form A or Form B
 - 3) Photocopy of juristic person's certification document and citizen identification card or passport (in case of foreigner) of the authorized director(s) which its signature is certified by notary public no longer than 1 year.
 - 4) Photocopy of proxy's citizen identification card, driving license or civil servant identification card or passport (in case of foreign person) which are certified true and correct by the proxy.
- Shareholder is a juristic person registered in a foreign country for which a custodian in Thailand is appointed.
 - 1) Notice of Meeting (QR Code)
 - 2) Proxy Form C
 - 3) Power of Attorney executed by the shareholder authorizing the custodian to execute the proxy form on behalf of such shareholder
 - 4) Letter confirming that the person executing the proxy form has obtained a license for being a custodian
 - 5) Photocopy of proxy's citizen identification card, driving license or civil servant identification card or passport (in case of foreign person) which are certified true and correct by the proxy.

1.3 In case a shareholder is deceased

A state administrator shall attend the Meeting in person or by proxy. Court's order appointing state administrator certified by the competent officer and issued not exceeding 6 months before the date of the Meeting shall be presented.

1.4 In case a shareholder is a minor

Parents or lawful guardian of the shareholder shall attend the Meeting in person or by proxy. Copy of Household Registration of the shareholder and official grant of custody for minor children shall also be presented.

1.5 In case a shareholder is an incompetent or quasi-incompetent


A curator or guardian of the shareholder shall be present in the Meeting in person or by proxy. Court's order appointing guardian or custodian certified by the competent officer and issued not exceeding 6 months before the date of Meeting shall be presented.

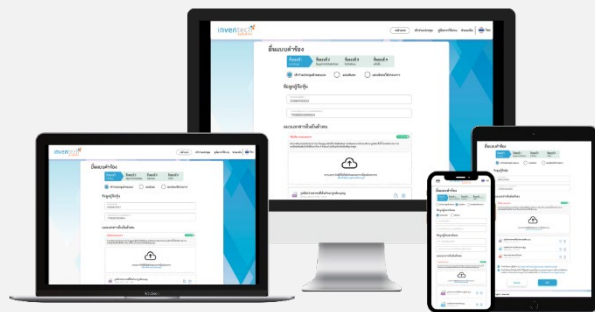
2. Procedure for submitting a request to attend the meeting via electronic media

For registration, participants may access the system using any device, such as a desktop computer, laptop, tablet, or smartphone equipped with a camera. Registration can be completed via a web browser, including Google Chrome, Microsoft Edge, or Safari.

- ### 2.1 Shareholders or Proxies registering via the system by themselves:
- Shareholders or proxies who register through the system by themselves may proceed in accordance with the procedure for submitting a request to attend the meeting via electronic means as follows:

Step for requesting Username & Password from via e-Request system

1. The Shareholders must submit a request to attend the meeting by Electronic Means via Web Browser at <https://app.inventech.co.th/MEB570241R/#/homepage> or scan QR Code  and follow the steps as shown



**** Merge user accounts, please using the same email and phone number ****

- 1 Click link URL or scan QR Code in the letter notice
- 2 Choose type request for request form to 4 steps
 - Step 1 Fill in the information shown on the
 - Step 2 Fill in the information for verify
 - Step 3 Verify via OTP
 - Step 4 Successful transaction, the system will display information again to verify the exactitude of the
- 3 Please wait for an email information detail of meeting and Password

2. For Shareholders who would like to attend the Meeting either through the Electronic Means by yourself or someone who is not the provided independent directors, please note that the electronic registration will be available from **24 March 2026 at 9:00 hours and shall be closed on 7 April 2026 until the end of the meeting.**

3. The electronic conference system will be available on 7 April 2026 at 12:30 hours. (2 hours before the opening of the meeting). Shareholders or proxy holders shall use the provided Username and Password and follow the instruction

For your convenience, kindly register by 31 March 2026.

2.2 For shareholders who wish to appoint the Company’s independent director as a proxy:


In case that the shareholders wish to appoint the Company’s independent director as their proxy may submit their request via electronic channels in accordance with the specified procedures mentioned above, or send the proxy form along with supporting documents to the Company. The documents must reach the Company by 3 April 2026 at 17:00 hours via 2 channels as follows:

- 1) **Email:** comsec@meb.co.th or
- 2) **By post:** to the Corporate Secretary Department, Meb Corporation Public Company Limited, 99/27 Software Park Building 8th Floor, Moo.4, Chaengwattana Rd., Klong kluea, Pak Kret, Nonthaburi 11120.

3. E-AGM Attendance

The 2026 E-AGM will be held on 7 April 2026 at 14:30 hours with the following procedures:

3.1 Registration for Attending the Meeting

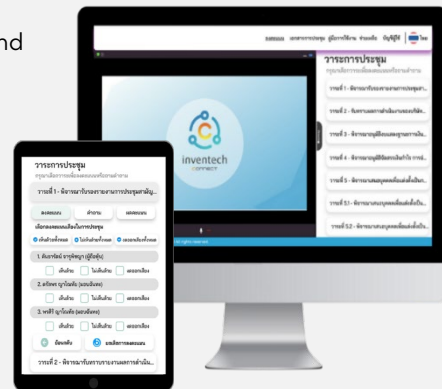
- On the date of the 2026 Annual General Meeting of Shareholders, please access the meeting via web browser at: <https://app.inventech.co.th/MEB570241R/#/homepage> or scan the QR Code provided to enter the system. thereafter, you may log in to the Inventech Connect  system from 12:30 hours onwards.

3.2 Voting in Each Agenda Item

- During the voting period, the Chairman will propose the Shareholders' Meeting to consider and pass a resolution on each agenda item, the IR PLUS AGM system will enable the attending shareholders to cast votes for either "Approve", "Disapprove", or "Abstain". Voting must be completed within the specified period. If not within the specified period, it will be deemed that such attending shareholder approved according to the consideration of the Shareholders' Meeting
- To cancel the last vote, please click the "Cancel latest vote" button (meaning your most recent vote will be treated as an abstention, or your vote will be counted as determined by the meeting). You may amend your vote until the voting system is closed for that agenda item.
- If the shareholders have already casted votes on each agenda item in the proxy form, the Company will record votes as specified in the proxy form only.
- Agendas 1 is for acknowledgement only, there is no voting required. For Agenda 2-4 and 6, the resolutions must be approved by majority vote of the shareholders attending the meeting and casting their vote. For Agenda 5, the resolution must be approved by a vote of not less than two-thirds (2/3) of the total number of votes of the shareholders attending the meeting.

Steps for registration for attending the meeting (e-Register) and voting process (e-Voting)

- 1 Get email and password that you received from your email or request OTP
- 2 Click on "Register" button, the system has already registered and counted as a quorum.
- 3 Click on "Join Attendance", Then click on "Accept" button
- 4 Select which agenda that you want to vote
- 5 Click on "Vote" button
- 6 Click the voting button as you choose
- 7 The system will display status your latest vote



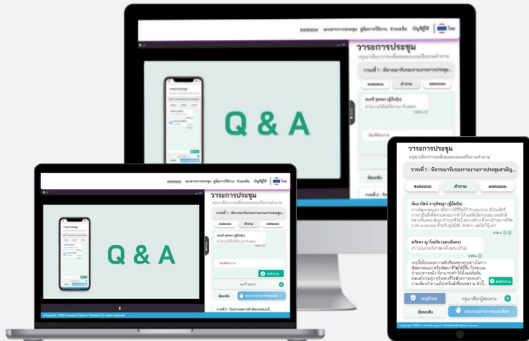
3.3 Vote Counting

- The Company will record the votes from "Disapprove" and "Abstain" on each agenda item. The rest of the votes will be counted as "Approve" For shareholders or proxies that registered to attend the meeting and not click any button to express their votes, the Company, then, considers as "Approve". The vote counting base includes votes for approval and disapproval only. The abstained votes will not be counted as the vote counting base pursuant to Section 107 (1) of the Public Limited Companies Act and Article 41 (1) of the Company's Articles of Association. Except Agenda 5, the vote counting base will be equal to the total number of votes of the shareholders attending the meeting pursuant to Section 90 of the Public Limited Companies Act.
- Upon the completion of vote counting on each agenda item, the results of the vote counting will be announced to the Meeting for acknowledgement, divided into approval, disapproval, and abstention in percentage. The vote results of the agenda on the election of directors will be announced on an individual basis.

3.4 Submission of Questions in Inventech Connect System

If a participant wishes to raise any questions on the meeting date, questions may be submitted from 12:30 hours onwards by typing them under each agenda item. The Company will read and respond to shareholders' questions in the order of the respective agenda items.

Step to ask questions via Inventech Connect



- Select which agenda
- Click on "Question" button
- 1 Ask a question
 - Type the question then click "Send"
- 2 Ask the question via video record.
 - Click on "Conference"
 - Click on "OK" for confirm your queue"
 - Please wait for the queue for you then you can turn on the microphone and camera

The company will conduct meetings using Thai as the main language. For those who are not primarily Thai speakers, staff will ask questions in the meeting room on your behalf and reply to you via the Q&A channel or via email later.

How to use Inventech Connect



User Manual and Video of using Inventech

***Note:** The performance of the E-Meeting system and the Inventech Connect system depends on the internet connection of the shareholder or proxy, as well as their devices and/or software. Please use the following devices and/or software to access the system:"

1. Internet speed requirements
 - High-Definition Video: Must be have internet speed at 2.5 Mbps (speed internet that recommend).
 - High Quality Video: Must be have internet speed at 1.0 Mbps.
 - Standard Quality Video: Must be have internet speed at 0.5 Mbps.
2. Equipment requirements.
 - Smartphone/Tablet that use IOS or android OS.
 - PC/Laptop that use Windows or Mac OS.
3. Requirement Browser Chrome (recommended) / Safari / Microsoft Edge

**** TheSystem does not supported internet explorer.**

Any technical difficulties, please contact Inventech Call



02-460-9226



@inventechconnect

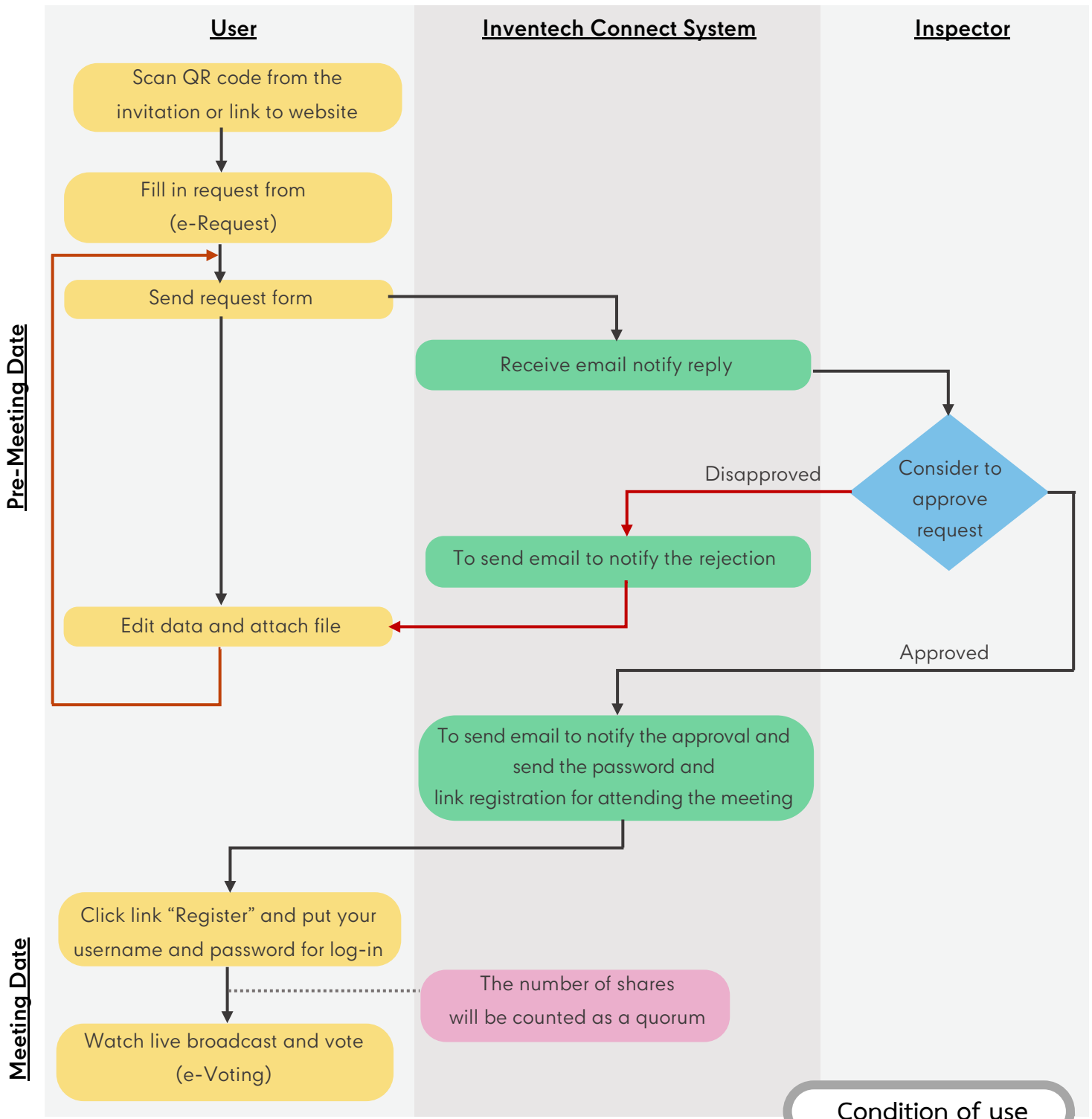


The service is available from 24 March to 7 April 2026, during 8:30 – 17:30 hours.
(business days only, excluding public holidays)



To report technical issues
@inventechconnect

Flowchart of the Procedures for Attending the E-AGM



Condition of use

In case Merge account/change account

In case filing request multiple by using the same email and phone number, the systems will merge account or in case user has more than 1 account, you can click on "Change account" and the previous account will still count the base in the meeting.

In case Exit the meeting

Attendees may click the "Register to leave the quorum" button, your votes will be removed from the voting base for all pending agenda items.

Articles of Association of the Company Regarding the Shareholders' Meeting**Shareholders' Meeting**

Article 36. The board of directors shall arrange for a general meeting of shareholders to be held as an annual general meeting of shareholders within four (4) months from the last day of the accounting year of the Company.

Any other general meetings of shareholders other than that referred to in the first paragraph shall be called extraordinary general meetings of shareholders. The board of directors may call an extraordinary general meeting of shareholders any time it considers appropriate.

One or more shareholders holding together not less than ten (10) percent of the total issued shares may submit a written request to the board of directors to call an extraordinary general meeting at any time, but the matter and the reason for such request must be clearly indicated therein. In this case, the board of directors must arrange for a general meeting of shareholders to be held within forty-five (45) days from the date of receipt of the request from the shareholders.

In the case that the board of directors fails to arrange for such meeting to be held within the time specified in the third paragraph, the shareholders making such request or any shareholders having the required number of shares may call the meeting within forty-five (45) days from the date of the due date of the period specified in the third paragraph. In such case, this meeting is deemed to be a general meeting of shareholders called by the board of directors. The Company shall be responsible for paying all expenses arisen from holding such meeting and facilitating as appropriate.

In the case that the quorum of the meeting called as a result of the shareholders' request under the fourth paragraph is not constituted as required under in the article 39, the shareholders under the fourth paragraph shall be jointly liable to pay the expenses arisen from holding such meeting to the Company.

Article 37. A general meeting of shareholders may be conducted electronically pursuant to the rules and procedures under the relevant laws or notifications.

Article 38. In calling a general meeting of shareholders, either physical or electronic, the board of directors shall prepare a written notice of the meeting that states the venue, date, time, meeting agenda, and matters to be proposed at the meeting with reasonable details and it must be clearly indicated therein whether the matter is proposed for the shareholders' information, for acknowledgement, for approval or for consideration, as the case may be, and the opinions of the board of directors in the said matters must also be indicated. The said notice of the meeting shall be delivered to the shareholders and the registrar for their information at least seven (7) days prior to the date of the meeting. In this regard, the advertisement of meeting notices must comply with the relevant laws

In this regard, the delivery and publication of the notice of the meeting, either physical or electronic, must comply with the rules and procedures under the relevant laws or notifications.

The meeting venue under the first paragraph can be located in the same province where the Company's head office is located or a nearby province as the board of directors may designate. And if it is a meeting call via electronic media, the head office of the Company shall be deemed the meeting location.

Article 39. At a general meeting of shareholders, either physical or electronic, not less than twenty-five (25) shareholders or their proxies (if any) or not less than half (1/2) of all shareholders who must hold altogether not less than one-third (1/3) of the total sold shares must attend the meeting to constitute a quorum.

In case the number of shareholders attending a general meeting of shareholder does not constitute a quorum under the first paragraph meeting within one (1) hour from the scheduled time, the meeting, if called upon the request of shareholders shall be adjourned. If the meeting has not been called upon the request of shareholders, another meeting shall be called and a notice of such meeting shall be sent to the shareholders not less than seven (7) days before the meeting date and there shall be no quorum requirement for such meeting.

A proxy shall submit such a form to the chairman of the Board or a representative designated by the chairman of the Board at the meeting venue before the proxy joins the meeting. A shareholder can appoint only one person as his or her proxy, no matter how many shares in the Company are held by such a shareholder.

In appointing a proxy according to the preceding paragraph may be performed by electronic means instead, it must use a method that is safe and reliable that the proxy is made by the shareholder and comply with the rules and procedures under the relevant laws or notifications.

Article 40. The chairman of the Board shall preside over the general meetings of shareholders as the chairman of the meeting. If the chairman of the Board is not present at the meeting or is unable to perform his/her duty, the meeting shall elect one shareholder to preside over the meeting as the chairman of the meeting.

Article 41. With respect to casting votes at a general meeting of shareholders, one (1) share is entitled to one (1) vote. Any shareholders who have any interests in any matters shall not be entitled to vote on such matter, except for the election of directors. A resolution of the shareholders' meeting shall be made with the following votes:

- (1) In ordinary cases, the majority votes of the shareholders who are present at the meeting and cast their votes. In case of a tie vote, the chairman of the meeting shall have an additional vote as the casting vote;
- (2) In the following cases, a vote of not less than three-fourths (3/4) of the total number of votes of the shareholders present at the meeting and entitled to vote:
 - a) The sale or transfer of the whole or any substantial parts of the business of the Company to any other person;
 - b) The purchase or acceptance of transfer of the business of any other companies, either private companies or public companies, by the Company;
 - c) The execution, amendment or termination of contracts with respect to the granting of a lease of the whole or any substantial parts of the business of the Company, the assignment of the management of the business of the Company to any other person or the amalgamation of the business with any other person for the purpose of profit and loss sharing;
 - d) the amendment of the Company's Memorandum of Association or Articles of Association;
 - e) the increase or reduction of the Company's registered capital;
 - f) the dissolution of the Company;
 - g) the issuance of debentures or any securities under the laws on securities and securities exchange;
 - h) the amalgamation with any other company;
 - i) Any other action as provided by law that requires not less than three-fourths (3/4) of the votes of the total number of shareholders attending the meeting and having the right to vote.

Article 42. A secret vote can be conducted when at least five (5) shareholders make a request before the votes are cast and the meeting resolves accordingly.

The procedures for the secret vote shall be determined by the chairman of the meeting.

- Article 43.** The annual general meetings of shareholders shall be called:
- (1) To consider the report of the board of directors showing the operations of the Company in the past year;
 - (2) To consider and approve the balance sheet and profit and loss statement;
 - (3) To consider appropriation of profits and dividend payment;
 - (4) To elect new directors to replace those who retire by rotation;
 - (5) To consider and determine the director's remuneration;
 - (6) To consider and appoint auditor and determine the auditor's fee; and
 - (7) To consider other business.

The Appointment of Director

- Article 20.** The directors shall be elected at a shareholders' meeting in accordance with the following rules and procedures:
- (1) Each shareholder shall have one (1) vote for one (1) share;
 - (2) Each shareholder shall exercise all the votes under (1) above to elect a director candidate or several director candidates, but cannot split his/her vote;
 - (3) In the case where there are several director candidates, the director candidates receiving the highest number of votes in the respective order of the votes shall be elected as directors up to the total number of directors required or to be elected at such time. In the event of a tie vote for the last director to be elected, the chairman of the meeting shall have the casting vote.
- Article 21.** At every annual general meeting of shareholders, one-third (1/3) of the directors shall retire. If the number of directors cannot be divided into three parts, the number of directors closest to one-third (1/3) shall retire.
- The directors retiring from office in the first and second year after registration of the Company shall be determined by drawing lots. For subsequent years, the directors who have held office longest shall retire.
- The directors retiring may be re-elected.
- Article 24.** The shareholders' meeting may pass a resolution to dismiss any director from office prior to the expiration of his/her term with votes of not less than three-fourths (3/4) of the total shareholders present at the meeting and entitled to vote and they must collectively hold not less than half (1/2) of the shares held by the shareholders present at the meeting and entitled to vote.
- Article 26.** The directors are entitled to remuneration in the form of monetary gratuity, meeting allowance, bonus or other benefits as approved by the shareholders at a general meeting of shareholders with votes of not less than two-thirds (2/3) of the votes of all shareholder present at the meeting. Such remuneration may be fixed or certain criteria for such remuneration may be set out from time to time or indefinitely until a resolution of the shareholders' meeting is passed to change such remuneration. In addition, directors are entitled to allowance and benefits in accordance with the Company's rules.
- The provision of the first paragraph shall not affect the rights of any director who is also an employee or a member of staff of the Company to receive remuneration and benefits in his/her capacity as an employee or a member of staff of the Company.

**Notice of Privacy Policy for the Ordinary Shareholders Meeting
Meb Corporation Public Company Limited**

Meb Corporation Public Company Limited (hereinafter referred to as the “**Company**”) values and respects the right of privacy and security of personal data of you as a shareholder, attorney or proxy by stipulating policies, regulations and rules in the Company's operations with the strict measures to maintain the security of personal data in order to ensure that your personal data giving to Company shall be used according to your requirements and in legal.

Company would like to inform you, as the personal data subject, of the purposes and details of collecting, using and/or disclosing personal data as well as your legal rights in relation to personal data as follows:

1. What Personal Data Company will collect

Personal data collecting by Company are as follows:

1.1 General Personal Data

Company will collect your personal data for the benefit of arranging and attending the shareholders meeting, that are **identification data** such as name, surname, age, date of birth, ID card number, passport number, tax identification number, securities holder registration number, deposit account number; and **contact data** such as residence, place of work, telephone number, fax number, e-mail, IP address, as well as audio recording data, still images, movies and any other information that is considered personal data under the Personal Data Protection Law.

1.2 Sensitive Personal Data

Company may request you to submit photo and/or copy of your ID card for verifying your identity, which the data in the ID card may contain sensitive personal data such as religion where the company has no intention to collect such sensitive personal data of you, therefore, please obscure the data in that part before submitting copy of your ID card to Company. However, if Company is unable to conceal data due to any technical limitation, Company will collect and use such data only as a part of your identity document.

However, Company may request some additional sensitive personal data for facilitating the organization of such activities or for any other purpose as specified by Company in the consent form and Company will expressly seek your consent before collecting such sensitive personal data. For instance, when you will attend the Annual General Meeting of Shareholders, Company may request sensitive data, i.e., health information for screening and controlling communicable diseases or epidemics.

2. Purpose of collecting, using or disclosing Personal Data

Company will collect, use and/or disclose your personal data as necessary under the lawful purposes or according to law. Whether it is the performance of duties under the law (Legal Obligation), such as calling for meetings and conducting the shareholders meeting, identity verification, delivery of relevant documents and any actions to comply by law, i.e. the Public Limited Act B.E. 2535 (1992), the Civil and Commercial Code and any other related laws or operations necessary under the legitimate interests of the Company or of other persons or juristic persons (Legitimate Interest), such as the preparation of minutes of the shareholders meeting, broadcast video and audio for meetings, recording picture and meeting motion for use as evidence of the meeting, public relations through print and electronic media, security including for any other necessary purposes taking into account the fundamental rights of your personal data and not beyond the limits you can reasonably expect.

3. Source of Personal Data

Company will collect personal data from you directly and/or collect personal data receiving from the registrar such as Thailand Securities Depository Company Limited, only in cases where it is necessary by means of required by law.

4. Data Disclosing

Company may disclose your personal data to government agencies, regulators and other related persons or entities under the purposes set out in this data protection policy, such as the Ministry of Commerce, Securities and Exchange Commission, The Stock Exchange of Thailand, Thailand Securities Depository Company Limited, securities registrar, data processor, external service provider, person in authority. In this regard, Company will supervise the person or entity that is the recipient of such data to collect, use and/or disclose your personal data in accordance with the scope and purposes set out in this policy

5. Your rights as a data subject

As the owner of your personal data, you have the rights as set forth in the Personal Data Protection Act B.E. 2562 (2019), that are the right to withdraw your consent; request access to data; request to transfer data; the right to object; request to delete or destroy data; request to restrict the use of data; request to correct data; and the right to complain. You can apply for various rights under the provisions of law as set forth in the present or as amended in the future, as well as the rules determined by the Company. In this regard, you can request to exercise your rights through the channel specified by Company in Clause 7.

Exercise of your rights above may be limited by applicable law and in cases where there is a necessity that the Company has to refuse or be unable to perform your request to exercise any of the above rights, such as being required to comply with law or a court order, for the public benefit, the exercise of rights may violate the rights or liberties of other people, etc. In the event that the Company has to refuse the above request, the Company will inform you of the reason for refusal.

6. Retention period for your Personal data

Company will retain your personal data for the period as necessary during you are the shareholder of Company or for the period necessary to achieve the relevant objectives which may need to be retained thereafter if required or permitted by law. However, Company will take reasonable steps to delete or destroy personal data or make it a non-personally identifiable data when it is no longer necessary or at the end of such period.

7. Company Contact

If you have any questions or need more informations concerning your personal data protection, the collection, use or disclosure of your data and the exercise of your rights; or there are any complaints, please contact the company through the following channels:

Company Secretary Department
Meb Corporation Public Company Limited
99/27 Software Park 8th Floor, Chaengwattana Rd,
Klong klue, Pak-Kred, Nonthaburi 11120
Tel. 02-962-1699
Email: comsec@meb.co.th

Affix THB 20
of duty stamp

Proxy Form A

Written at

Date.....Month.....Year.....

(1) I/We..... Nationality.....
Address..... Road.....Sub-District.....
District Province Postal Code.....

(2) being a shareholder of **Meb Corporation Public Company Limited**
Holding the total number of shares with the voting rights of votes as follows;
Ordinary share..... shares with the voting rights of votes
Preferred share..... shares with the voting rights of votes

(3) do hereby appoint (please chose one option):

If choosing No.1.
please mark
and provide
details of the
proxies

- 1. Name..... Age Years Residing at.....
Road..... Sub-District..... District
Province Postal Code.....
Email.....Telephone No.
or;
Name..... Age Years Residing at.....
Road..... Sub-District..... District
Province Postal Code.....
Email.....Telephone No.
only one of these persons

If choosing No. 2.
please mark
and select the
Independent
Director

- 2. Appoint the Company's Independent Director as follows
 - Mr. Khemajit Choomwattana *or;*
 - Asst. Prof. Dr. Krit Pattamaroj

In case of the appointed independent director cannot join the meeting, other independent directors will be assigned as representative. (Profiles of the independent directors prescribe in Attachment 4)

as only one of my / our proxy to attend and vote on my / our behalf at 2026 Annual General Meeting of Shareholders to be held on Tuesday 7 April 2026 at 14:30 hours only through electronic media ("E-AGM") or such other date, time and place as the meeting may be held.

For any act performed by the Proxy at the meeting, it shall be deemed as such acts had been done by me / us in all respects.

Signed.....Grantor
(.....)

Signed.....Proxy
(.....)

Signed.....Proxy
(.....)

Signed.....Proxy
(.....)

Remarks:

The Shareholder appointing the Proxy must authorize only one proxy to attend and vote at the meeting and shall not allocate the number of shares to several proxies to vote separately.

Affix THB 20
of duty stamp

Proxy Form B

Written at

Date.....Month.....Year.....

(1) I/We..... Nationality.....
Address..... Road..... Sub-District.....
District Province Postal Code.....

(2) being a shareholder of **Meb Corporation Public Company Limited**

Holding the total number of shares with the voting rights of votes as follows;

Ordinary share..... shares with the voting rights of votes

Preferred share..... shares with the voting rights of votes

(3) do hereby appoint (please chose one option):

If choosing No.1.
please mark
and provide
details of the
proxies

1. Name..... Age Years Residing at.....
Road..... Sub-District..... District
Province Postal Code.....
Email..... Telephone No.

or;

Name..... Age Years Residing at.....
Road..... Sub-District..... District
Province Postal Code.....
Email..... Telephone No.

only one of these persons

If choosing No. 2.
please mark
and select the
Independent
Director

2. Appoint the Company's Independent Director as follows

Mr. Khemajit Choomwattana *or;*

Asst. Prof. Dr. Krit Pattamaroj

In the case where the appointed independent director is unable to attend the meeting, the other independent directors shall be appointed as proxy. (Profiles of the independent directors prescribe in Attachment 4)

as my / our proxy ("**Proxy**") to attend and vote on my / our behalf at 2026 Annual General Meeting of Shareholders to be held on Tuesday 7 April 2026 at 14:30 hours only through electronic media ("E-AGM") or such other date, time and place as the meeting may be held.

(4) I / We authorize my / our Proxy to attend and cast the votes as follows:

Agenda 1 Acknowledgement of the Company's 2025 performance

(Voting is not required as this agenda is for shareholders' acknowledgement)

Agenda 2 Approval of the audited financial statements for the year ended 31 December 2025

(a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

(b) The Proxy must cast the votes in accordance with my / our following instruction:

Approve

Disapprove

Abstain

Agenda 3 Approval of the profit allocation of funds as legal reserves and dividend payment for 2025 performance

- (a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my / our following instruction:
- Approve Disapprove Abstain

Agenda 4 Approval of the appointment of directors in place of those retired by rotation in 2026

- (a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my / our following instruction:
- To appoint the entire group of nominated directors**
- Approve Disapprove Abstain
- To appoint each nominated director individually**
- (1) **Dr. Ton Chirathivat**
- Approve Disapprove Abstain
- (2) **Mrs. Monthira Huayhongtong**
- Approve Disapprove Abstain
- (3) **Ms. Somsri Ruchdaponkul**
- Approve Disapprove Abstain
- (4) **Asst. Prof. Dr. Arm Tungnirun**
- Approve Disapprove Abstain

Agenda 5 Approval of the remuneration for the Board of Directors for 2026

- (a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my / our following instruction:
- Approve Disapprove Abstain

Agenda 6 Approval of the appointment of the external auditors and determination of the audit fees for the year 2026

- (a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my / our following instruction:
- Approve Disapprove Abstain

Agenda 7 Other matters (if any)

- (a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my / our following instruction:
- Approve Disapprove Abstain

(5) Vote of the Proxy in any Agenda which is not in accordance with this Proxy Form shall be deemed invalid and is not made on my/our behalf as the Shareholder.

(6) In the case that I/We do not specify the authorization or the authorization is unclear, or if the meeting considers or resolves any matter other than those stated above, or if there is any change or amendment to any fact, the Proxy shall be authorized to consider and vote the matter on my / our behalf as the Proxy deems appropriate.

For any act performed by the Proxy at the Meeting, it shall be deemed as such acts had been done by me / us in all respects except in the event that the Proxy does not vote in accordance with this Proxy Form.

Signed..... Grantor
(.....)

Signed..... Proxy
(.....)

Signed..... Proxy
(.....)

Signed..... Proxy
(.....)

Remarks

1. The shareholder appointing the Proxy must appoint only one proxy to attend and vote at the meeting and shall not split the number of shares to several proxies to vote separately.
2. In the agenda relating to the appointment of directors, the shareholder may appoint the nominated directors as a group or appoint each nominated director individually.
3. In case there are agendas other than the agendas specified above, the additional statement can be specified by the shareholder in the Regular Continued Proxy Form B as enclosed.

Regular Continued Proxy Form B

Authorization on behalf of the Shareholder of Meb Corporation Public Company Limited

2026 Annual General Meeting of Shareholders to be held on Tuesday 7 April 2026 at 14:30 hours only through electronic media (“E-AGM”) or such other date, time and place as the meeting may be held.

Agenda No..... Subject.....

(a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

(b) The Proxy must cast the votes in accordance with my / our following instruction:

Approve Disapprove Abstain

Agenda No..... Subject.....

(a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

(b) The Proxy must cast the votes in accordance with my / our following instruction:

Approve Disapprove Abstain

Agenda No..... Subject.....

(a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

(b) The Proxy must cast the votes in accordance with my / our following instruction:

Approve Disapprove Abstain

Agenda No..... Subject.....

(a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

(b) The Proxy must cast the votes in accordance with my / our following instruction:

Approve Disapprove Abstain

Agenda No..... Subject The appointment of director in place of those retired by rotation

Name of Director.....

Approve Disapprove Abstain

Name of Director.....

Approve Disapprove Abstain

Name of Director.....

Approve Disapprove Abstain

Name of Director.....

Approve Disapprove Abstain

Name of Director.....

Approve Disapprove Abstain

Affix THB 20
of duty stamp

Proxy Form C

For foreign shareholders who have Custodians in Thailand only

Written at

Date.....Month.....Year.....

(1) I/We..... Nationality.....
Address.....Road..... Sub-District.....
District Province Postal Code.....
Acting as the custodian for

(2) being a shareholder of **Meb Corporation Public Company Limited**

Holding the total amount of shares with the voting rights of votes as follows;

Ordinary share..... shares with the voting rights ofvotes

Preferred share..... shares with the voting rights ofvotes

(3) do hereby appoint (please chose one option)::

If choosing No.1.
please mark
and provide
details of the
proxies

1. Name..... Age Years Residing at.....
Road..... Sub-District..... District
Province Postal Code.....
Email.....Telephone No.

or;

Name..... Age Years Residing at.....
Road..... Sub-District..... District
Province Postal Code.....
Email.....Telephone No.

only one of these persons

If choosing No. 2.
please mark
and select the
Independent
Director

2. Appoint the Company's Independent Director as follows

Mr. Khemajit Choomwattana *or;*

Asst. Prof. Dr. Krit Pattamaroj

In the case where the appointed independent director is unable to attend the meeting, the other independent directors shall be appointed as proxy. (Profiles of the independent directors prescribe in Attachment 4)

as my / our proxy ("Proxy") to attend and vote on my / our behalf at 2026 Annual General Meeting of Shareholders to be held on Tuesday 7 April 2026 at 14:30 hours only through electronic media ("E-AGM") or such other date, time and place as the meeting may be held.

(4) I / We authorize my / our Proxy to attend and cast the votes as follows:

Agenda 1 Acknowledgement of the Company's 2025 performance

(Voting is not required as this agenda is for shareholders' acknowledgement)

Agenda 2 Approval of the audited financial statements for the year ended 31 December 2025

(a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

(b) The Proxy must cast the votes in accordance with my / our following instruction:

Approve..... Votes Disapprove..... Votes Abstain..... Votes

Agenda 3 Approval of the profit allocation of funds as legal reserves and dividend payment for 2025 performance

- (a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my / our following instruction:
- Approve..... Votes Disapprove..... Votes Abstain..... Votes

Agenda 4 Approval of the appointment of directors in place of those retired by rotation in 2026

- (a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my / our following instruction:
- To appoint the entire group of nominated directors**
- Approve..... Votes Disapprove..... Votes Abstain. Votes
- To appoint each nominated director individually**
- (1) **Dr. Ton Chirathivat**
- Approve..... Votes Disapprove..... Votes Abstain. Votes
- (2) **Mrs. Monthira Huayhongtong**
- Approve..... Votes Disapprove..... Votes Abstain. Votes
- (3) **Ms. Somsri Ruchdaponkul**
- Approve..... Votes Disapprove..... Votes Abstain. Votes
- (4) **Asst. Prof. Dr. Arm Tungnirun**
- Approve..... Votes Disapprove..... Votes Abstain. Votes

Agenda 5 Approval of the remuneration for the Board of Directors for 2026

- (a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my / our following instruction:
- Approve..... Votes Disapprove..... Votes Abstain..... Votes

Agenda 6 Approval of the appointment of the external auditors and determination of the audit fees for the year 2026

- (a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my / our following instruction:
- Approve..... Votes Disapprove..... Votes Abstain..... Votes

Agenda 7 Other matters (if any)

- (a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my / our following instruction:
- Approve..... Votes Disapprove..... Votes Abstain..... Votes

(5) Vote of the Proxy in any Agenda which is not in accordance with this Form of Proxy shall be deemed invalid and is not made on my/our behalf as the Shareholder.

(6) In the case that I do not specify the authorization or the authorization is unclear, or if the meeting considers or resolves any matter other than those stated above, or if there is any change or amendment to any fact, the Proxy shall be authorized to consider and vote the matter on my / our behalf as the Proxy deems appropriate.

For any act performed by the Proxy at the Meeting, it shall be deemed as such acts had been done by me / us in all respects except in the event that the Proxy does not vote in accordance with this Proxy Form

Signed..... Grantor
(.....)

Signed..... Proxy
(.....)

Signed..... Proxy
(.....)

Signed..... Proxy
(.....)

Remarks:

1. This Proxy Form C shall be applicable only for shareholders listed in the share register book as the foreign investors who appoint the Custodian in Thailand.
2. The following documents shall be attached with this Proxy Form:
 - (1) Power of Attorney from a shareholder authorizing a custodian to sign the Proxy Form on behalf of the shareholder.
 - (2) Letter certifying that the person signing the Proxy Form is authorized to engage in custodian business.
3. The shareholder appointing the Proxy must authorize only one proxy to attend and vote at the meeting and shall not allocate the number of shares to several proxies to vote separately.
4. In the agenda relating the election of directors, it is applicable to elect either nominated directors as a whole or elect each nominated director individually.
5. In case there are agenda other than the agenda specified above, the additional statement can be specified by the shareholder in the Regular Continued Proxy Form C as enclosed.

Regular Continued Proxy Form C

Authorization on behalf of the Shareholder of Meb Corporation Public Company Limited

2026 Annual General Meeting of Shareholders to be held on Tuesday 7 April 2026 at 14:30 hours only through electronic media ("E-AGM") or such other date, time and place as the meeting may be held.

[] Agenda No.....Subject.....

[] (a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

[] (b) The Proxy must cast the votes in accordance with my / our following instruction:

[] Approve..... Votes [] Disapprove..... Votes [] Abstain..... Votes

[] Agenda No.....Subject.....

[] (a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

[] (b) The Proxy must cast the votes in accordance with my / our following instruction:

[] Approve..... Votes [] Disapprove..... Votes [] Abstain..... Votes

[] Agenda No.....Subject The appointment of director in place of those retired by rotation

Name of Director.....

[] Approve..... Votes [] Disapprove..... Votes [] Abstain..... Votes

Name of Director.....

[] Approve..... Votes [] Disapprove..... Votes [] Abstain..... Votes

Name of Director.....

[] Approve..... Votes [] Disapprove..... Votes [] Abstain..... Votes

Name of Director.....

[] Approve..... Votes [] Disapprove..... Votes [] Abstain..... Votes

Name of Director.....

[] Approve..... Votes [] Disapprove..... Votes [] Abstain..... Votes

[] Agenda No.....Subject.....

[] (a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

[] (b) The Proxy must cast the votes in accordance with my / our following instruction:

[] Approve..... Votes [] Disapprove..... Votes [] Abstain..... Votes

[] Agenda No.....Subject.....

[] (a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

[] (b) The Proxy must cast the votes in accordance with my / our following instruction:

[] Approve..... Votes [] Disapprove..... Votes [] Abstain..... Votes

[] Agenda No.....Subject.....

[] (a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

[] (b) The Proxy must cast the votes in accordance with my / our following instruction:


[] Approve..... Votes [] Disapprove..... Votes [] Abstain..... Votes



meb

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